NOTICE AND AGENDA OF
PUBLIC MEETING

SOUTHERN NEVADA STRONG
STEERING COMMITTEE

2:00 P.M. FEBRUARY 13, 2018

RTC/RFCD ADMINISTRATION BUILDING
600 S. GRAND CENTRAL PARKWAY
ROOM 108
LAS VEGAS, NV  89106
(702) 676-1500

This agenda with full backup is available at the Regional Transportation Commission Administration Building, 600 S. Grand Central Parkway, Las Vegas, Nevada; the Regional Transportation Commission’s website, http://www.rtcsnv.com; or by contacting Marin DuBois at (702) 676-1836.

THIS MEETING HAS BEEN PROPERLY NOTICED AND POSTED IN THE FOLLOWING LOCATIONS:

- Clark County Government Center
  500 S. Grand Central Pkwy.
  Las Vegas, NV  89155

- City of Henderson
  Office of the City Clerk
  240 Water Street
  Henderson, NV  89015

- CC Regional Justice Center
  200 Lewis Ave.
  Las Vegas, NV  89155

- RTC
  600 S. Grand Central Pkwy.
  Las Vegas, NV  89106

- RTC website
  www.rtcsnv.com

- Nevada Public Notice
  https://notice.nv.gov

BY: ____________________________
**Items 2, 3, 6, and 8 are items for possible action. Items 1, 4, 5, 7, and 9 are discussion items and no action can be taken.** Please be advised that the Southern Nevada Strong Steering Committee has the discretion to take items on the agenda out of order, combine two or more agenda items for consideration, remove an item from the agenda, or delay discussion relating to an item on the agenda any time.

1. **CONDUCT A COMMENT PERIOD FOR CITIZENS PARTICIPATION**

2. **APPROVAL OF MINUTES: Meeting of October 26, 2017 (FOR POSSIBLE ACTION)**

3. **RECEIVE AN UPDATE ON EFFORTS TO IMPLEMENT THE SOUTHERN NEVADA STRONG REGIONAL PLAN BY THE LAS VEGAS METROPOLITAN POLICE DEPARTMENT (FOR POSSIBLE ACTION)**

4. **RECEIVE AN UPDATE ON THE SOUTHERN NEVADA STRONG ANNUAL SUMMIT**

5. **RECEIVE AN UPDATE ON THE PROGRESS OF IMPLEMENTATION EFFORTS IN 2017**

6. **RECEIVE AN UPDATE ON POSSIBLE 2018 PRIORITIES FOR THE IMPLEMENTATION OFFICE AND DISCUSS (FOR POSSIBLE ACTION)**

7. **RECEIVE REGIONAL UPDATES**

8. **DISCUSS FUTURE AGENDA ITEMS (FOR POSSIBLE ACTION)**

9. **CONDUCT A COMMENT PERIOD FOR CITIZENS PARTICIPATION**

During the initial Citizens Participation, any citizen in the audience may address the Committee on an item featured on the agenda. During the final Citizens Participation, any citizens in the audience may address the Committee on matters within the Committee’s jurisdiction, but not necessarily featured on the agenda. No vote can be taken on a matter not listed on the posted agenda; however, the Committee can direct that the matter be placed on a future agenda.

Each citizen must be recognized by the Chair. The citizen is then asked to approach the microphone at the podium, to state his or her name, and to spell the last name for the record. The Chair may limit remarks to three minutes’ duration, if such remarks are disruptive to the meeting or not within the Committee’s jurisdiction.

The Regional Transportation Commission of Southern Nevada keeps the official record of all proceedings of the meeting. In order to maintain a complete and accurate record, copies of documents used during presentations should be submitted to the Recording Secretary.

The Regional Transportation Commission of Southern Nevada appreciates the time citizens devote to be involved in this important process.

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The Regional Transportation Commission of Southern Nevada Meeting Room and Conference Room are accessible to the disabled. Assistive listening devices are available for the hearing impaired. A sign language interpreter for the deaf will be made available with a forty-eight hour advance request to the Regional Transportation Commission of Southern Nevada offices. Phone: (702) 676-1500 TDD (702) 676-1834

In compliance with Nevada Revised Statute 241.035(4), the Regional Transportation Commission of Southern Nevada shall create an audio and/or video recording of the meeting and retain such recording(s) for the required period of time.

*Any action taken on these items is advisory to the Regional Transportation Commission.*

SOUTHERN NEVADA STRONG STEERING COMMITTEE AGENDA – FEBRUARY 13, 2018
Page 2 of 2
REGIONAL TRANSPORTATION COMMISSION
OF
SOUTHERN NEVADA

AGENDA ITEM

<table>
<thead>
<tr>
<th>Metropolitan Planning Organization</th>
<th>Transit</th>
<th>Administration and Finance</th>
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</thead>
<tbody>
<tr>
<td>Subject: CITIZENS PARTICIPATION</td>
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<tr>
<td>Petitioner: Tina Quigley, General Manager</td>
<td>Regional Transportation Commission of Southern Nevada</td>
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<tr>
<td>Recommendation by Petitioner: THAT THE SOUTHERN NEVADA STRONG STEERING COMMITTEE CONDUCT A COMMENT PERIOD FOR CITIZENS PARTICIPATION</td>
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<td>Goal: SUPPORT REGIONAL PLANNING EFFORTS TO IMPROVE ECONOMIC VITALITY AND EDUCATION AND INVEST IN COMPLETE COMMUNITIES</td>
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FISCAL IMPACT:

None

BACKGROUND:

In accordance with State of Nevada Open Meeting Law, the Regional Transportation Commission of Southern Nevada (RTC) Southern Nevada Strong Steering Committee (Committee) shall invite interested persons to make comments. For the initial Citizens Participation, the public should address items on the current agenda. For the final Citizens Participation, interested persons may make comments on matters within the Committee’s jurisdiction, but not necessarily on the current agenda.

No action can be taken on any matter discussed under this item, although the Committee can direct that it be placed on a future agenda.

Respectfully submitted,

Raymond Hess
Director of Planning Services

SNS Item #1
February 13, 2018
Non-Consent
CALL TO ORDER
Commissioner Chris Giunchigliani, Vice-Chair, called the meeting to order at 1:07 p.m. in Meeting Room 108 of the Regional Transportation Commission Administration Building.

MEMBERS PRESENT:
Chris Giunchigliani, Vice-Chair, Southern Nevada Regional Planning Coalition
Nancy Amundsen, Clark County (Alternate)
Robyn Caspersen, United Way of Southern Nevada (Alternate)
Lisa Corrado, City of Henderson (Alternate)
Robert Fielden, Urban Land Institute
Kenneth MacDonald, Conservation District of Southern Nevada
Michael Mays, City of Boulder City (Alternate)
Cass Palmer, City of North Las Vegas (Alternate)
Tina Quigley, Regional Transportation Commission of Southern Nevada
Capt. Richard Fletcher, Las Vegas Metropolitan Police Department (Alternate)
Craig Stevens, Clark County School District (Alternate)
Deborah Williams, Southern Nevada Health District (Alternate)

MEMBERS ABSENT:
Debra March, Chair, Regional Transportation Commission of Southern Nevada
Jorge Cervantes, City of Las Vegas
Joselyn Cousins, Federal Reserve Bank of San Francisco
Amparo Gamazo, Southern Nevada Regional Housing Authority
Shawn Gerstenberger, University of Nevada, Las Vegas
Doa Meade, Southern Nevada Water Authority
Jonas Peterson, Las Vegas Global Economic Alliance
Tracy Larkin-Thomason, Nevada Department of Transportation

RTC STAFF:
Raymond Hess, Director of Planning
Rae Lathrop, Manager of Regional Planning
Daniel Fazekas, Senior Regional Planner
Monika Bertaki, Public Affairs Administrator
Paul Gully, Management Analyst
Marin DuBois, Management Analyst
Amear Alhadidi, Office Assistant

INTERESTED PARTIES:
Rick Baldwin, Clark County School District

SNS Item #2
February 13, 2018
Non-Consent
INTERESTED PARTIES CONTINUED:
Amber Bosket
Corrie Bosket, University of Nevada Cooperative Extension
Blake Cumbers, Clark County School District
Robert Summerfield, City of Las Vegas (Alternate)

<table>
<thead>
<tr>
<th>Item</th>
<th>1. CONDUCT A COMMENT PERIOD FOR CITIZENS PARTICIPATION</th>
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<tbody>
<tr>
<td><strong>Comments:</strong></td>
<td>No comments were made.</td>
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<tr>
<td><strong>Motion:</strong></td>
<td>No motion was necessary.</td>
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<tr>
<td><strong>Vote/Summary:</strong></td>
<td>No vote was taken.</td>
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<tr>
<th>Item</th>
<th>2. APPROVAL OF MINUTES: Meeting of July 27, 2017 (FOR POSSIBLE ACTION)</th>
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<tr>
<td><strong>Comments:</strong></td>
<td>No comments were made.</td>
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<td><strong>Motion:</strong></td>
<td>Ms. Nancy Amundsen, Clark County, made a motion to approve the minutes.</td>
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<tr>
<td><strong>Vote/Summary:</strong></td>
<td>12 Ayes. 0 Nays. The motion carried. Ayes: Nancy Amundsen, Robyn Casper, Lisa Corrado, Robert Fielden, Chris Giunchigliani, Kenneth MacDonald, Michael Mays, Cass Palmer, Tina Quigley, Richard Fletcher, Craig Stevens, Deborah Williams Nays: None Absent: Jorge Cervantes, Joselyn Cousins, Amparo Gamazo, Shawn Gerstenberger, Debra March, Doa Meade, Jonas Peterson, Tracy Larkin-Thomason</td>
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<th>Item</th>
<th>3. DESIGNATE OFFICERS FOR 2017 – 2018 (FOR POSSIBLE ACTION)</th>
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<td><strong>Comments:</strong></td>
<td>Vice-Chair Chris Giunchigliani, Southern Nevada Regional Planning Coalition, discussed designating officers for 2017 – 2018. Mr. Raymond Hess, Director of Planning for the Regional Transportation Commission of Southern Nevada (RTC), noted that although Mayor Debra March, RTC, was unable to attend today’s meeting, she had expressed interest in serving as Chair. Vice-Chair Giunchigliani also expressed interest in serving as Vice-Chair. No members had objections to these designations.</td>
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<td><strong>Motion:</strong></td>
<td>Ms. Nancy Amundsen, Clark County, made a motion to elect Mayor Debra March to serve as Chair and Commissioner Chris Giunchigliani to serve as Vice-Chair of the Southern Nevada Strong Steering Committee for 2017-2018.</td>
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</table>
| **Vote/Summary:** | 12 Ayes. 0 Nays. The motion carried. Ayes: Nancy Amundsen, Robyn Caspersen, Lisa Corrado, Robert Fielden, Chris Giunchigliani, Kenneth MacDonald, Michael Mays, Cass Palmer, Tina Quigley, Richard Fletcher, Craig Stevens, Deborah Williams Nays: None Absent: Jorge Cervantes, Joselyn Cousins, Amparo Gamazo, Shawn Gerstenberger, Debra March, Doa
Item: 4. RECEIVE AN UPDATE ON THE URBAN AGRICULTURE CONFERENCE (FOR POSSIBLE ACTION)

Comments:
Mr. Raymond Hess, Director of Planning for the Regional Transportation Commission of Southern Nevada (RTC), provided an update on the Urban Agriculture Conference, explaining that the idea was developed over the past year with the intent to open a public dialogue and assess community interest on the topic. Upon direction of Clark County, initial contact was made with the University of Nevada Cooperative Extension (UNCE). The event included a full-day workshop that took place in August 2017. From there, he introduced Mr. Corrie Bosket, UNCE, to provide the update.

Following a detailed PowerPoint presentation [attached], Mr. Bosket described the recent 2017 Southern Nevada Urban Agriculture and Food Sustainability Forum. This event was broken down into three sections: Southern Nevada Food Action Planning Committee Meeting (August 23, 2017), Southern Nevada Urban Agriculture and Food Sustainability Forum (August 24, 2017), and Tour of Las Vegas Valley Urban Agriculture and Dinner (August 26, 2017). He detailed each of these events.

Southern Nevada Food Action Planning Committee Meeting
This meeting brought together 53 attendees to identify food policy goals and objectives as outlined in the Southern Nevada Strong (SNS) Regional Plan and examine strategies to implement a food action plan for Southern Nevada. Within this meeting, breakout planning sessions were held to brainstorm solutions for food-related SNS strategies. Input from all attendees was collected to determine the best way to support SNS goals. The SNS strategies reviewed during the planning sessions included the following:

- 3.2.1 – Food insecurity in Nevada
- 3.2.2 – Increasing access to healthful food
- 3.2.3 – Promoting healthful food options
- 3.1.1 – Community wellness
- 3.1.4 – Reducing obesity
- 5.8.3 – Composting

Southern Nevada Urban Agriculture and Food Sustainability Forum
This forum was designed to create a blueprint for urban agriculture policy and economic diversification that would support an equitable and sustainable food system for Southern Nevada. The event brought together over 120 attendees from government, academia, and industries that included health and nutrition, agricultural producers, and professional chefs. There were multiple presentations of note during this forum, including the following:

- Opening presentations - included a summary of the SNS regional plan and its food-related strategies by Mr. Hess. Mr. Bosket gave an overview of state and federal agriculture initiatives as well as the Zion Garden Park Program by. A speech about recently passed Senate Bill 429 establishing provisions relating to urban agriculture given by Nevada State Senator Yvanna Cancela. Finally, a presentation about the Southern Nevada Food Coalition and summary of the Food Action Planning Committee Meeting by Dr. Aurora Buffington, UNCE.
- The keynote presentation was delivered by Dr. Wayne Roberts, who shared his expertise to help Southern Nevada take the next steps toward developing a strong food city. Highlights from his presentation included collaboration strategies, city food examples, and recommendations for implementation of strategic plans. A focal point of these plans was prioritizing food, energy, and water.
The next presentation was titled “The Food Nexus,” led by Dr. Buffington. This addressed the food system from production to consumption, with panel commentary providing perspective into the complex relationships between food, water, energy, environment, health, and nutrition.

Another presentation was titled “Off the Wall,” led by Chef of Buzz Catering and Master Gardener Joann Reckling. Chef Reckling discussed aeroponic growing and prepared a garden salad using the different types of herbs and lettuce harvested from the wall. She also explained many of the characteristics unique to the salad ingredients.

Three indoor agriculture companies each gave presentations highlighting various aspects of indoor agriculture through vertical hydroponic and aeroponic technologies. Each presenter shared his or her experiences and insight into how vertical farming can be used to bring fresh, locally-grown produce to anywhere in the world. Key points addressed how indoor farming can produce more food with less environmental impact and the economic viability of indoor agriculture.

The next presentation was titled “STEM, CTE, and Workforce Development for Urban Agriculture,” led by Amber Bosket, State Renewable Energy. Ms. Bosket explained the concept of STEM and showed examples of local CTE programs addressing high-tech urban agriculture. Panel commentary provided insight into how STEM and CTE can prepare the future agriculture workforce through continuing education and interchangeable career pathways.

The closing presentation was delivered by Dr. Roberts, who provided a summary of the recommendations mentioned during the Food Action Planning Committee Meeting and his afternoon keynote speech.

Vice-Chair Chris Giunchigliani mentioned that Governor Brian Sandoval had implemented a Food Council, and asked if Mr. Bosket was referring to the same one. Mr. Bosket replied that this particular council was specific to Southern Nevada.

Mr. Hess noted that these events underscored the types of collaborations that SNS requires, and stated the importance of bringing in as many partners as possible. Mr. Bosket agreed and said that finding common ground among parties was instrumental to the process. The final event included a tour of urban agriculture sites in the Las Vegas Valley, which gave a group of food system specialists a hands-on perspective of what could be done in the region. The tour included stops at the Zion Community Garden Park, Indoor Farms of America, and UNCE, where produce was gathered to be prepared for an evening meal.

Mr. Bosket concluded his report by stating that many entities are working to figure out partnerships in these areas, and he opened the floor to questions.

Vice-Chair Giunchigliani asked for confirmation that UNCE had received $500,000.00 in grant funding. Mr. Bosket confirmed this and listed a few of the funding partners who provided support to make this possible. The Choice Neighborhoods Award provided $500,000.00 in funding, while the Conservation District of Southern Nevada provided a $50,000.00 award. Vice-Chair Giunchigliani praised these successes and asked if they worked with the State Department of Agriculture. Mr. Bosket said they were trying to work with them and incorporate their input on specific issues, such as group houses. He added that they were examining peer cities and soliciting their input on how these strategies could be deployed. Vice-Chair Giunchigliani brought up the issue of food waste and asked about the feasibility of repurposing or donating certain foods. Mr. Bosket confirmed that ways to reduce waste is a strategy.

**Motion:**
No motion was necessary.

**Vote/Summary:**
No vote was taken.
Item:
5. RECEIVE AN UPDATE ON EFFORTS TO IMPLEMENT THE SOUTHERN NEVADA STRONG REGIONAL PLAN BY THE CLARK COUNTY SCHOOL DISTRICT (FOR POSSIBLE ACTION)

Comments:
Mr. Raymond Hess, Director of Planning for the Regional Transportation Commission of Southern Nevada (RTC), provided background on efforts to implement the Southern Nevada Strong Regional Plan (SNS) by the Clark County School District (CCSD). He stated that SNS would continue to highlight the efforts of its regional partners and allow them to share updates about issues they believe are important. From there, he introduced Mr. Craig Stevens, CCSD, to provide more details. Mr. Stevens said that CCSD was committed to supporting the goals of SNS while providing quality education to all students. Today’s presentation involved input from several CCSD experts who were present to share information about CCSD and steps that are being taken to support SNS. He then introduced Mr. Blake Cumbers, Associate Superintendent of Facilities for CCSD, to report on those activities.

Following a detailed PowerPoint presentation [attached], Mr. Cumbers provided an update about CCSD. Chief among the new initiatives at CCSD is the Clark County Schools Achieve reorganization effort, created by Assembly Bill 469. This effort was designed to increase autonomy of schools to increase the flexibility of school budgets. Within two years, the hope is to have 85 percent of the funds spent by CCSD in the hands of the school principals and school organizational teams. These efforts will help expose parents and community members to the operations of the school, including the budget, curriculum, and special programs.

Mr. Cumbers then announced that CCSD is celebrating 25 years of its Magnet School program, with 12 Magnet Schools opening in the last three years. He shared several statistics and notable events occurring in the CCSD, which included the following: Graduation rates are at a record high, with preliminary graduation rates for 2017 reaching over 82 percent, up from 59 percent in 2011; Enrollment for the 2017-2018 school year is 322,440 students; Eight new elementary schools opened in 2017 – six new schools and two replacement schools; and Four new elementary schools were just named and are expected to open for the 2018-2019 school year.

From there, Mr. Cumbers reviewed details about the 2015 Capital Improvement Program. He began by noting that through passage of Senate Bills 119 and 207 in the Nevada Legislature, authorization was provided to roll over bonding authority for funding over the next 10 years. This would occur in fiscal year 2015-2016 through 2024-2025. Funding is estimated to provide $4.1 billion for the purposes of building new schools, school replacements, renovations, modernizations, technology upgrades, and transportation.

Vice-Chair Chris Giunchigliani and Mr. Cumbers discussed funding issues as they relate to overcrowding in schools, with Mr. Cumbers noting that elementary schools are being built smaller to create more manageable student populations. He said that the capital needs over the course of the program were analyzed and found that funding closer to $8.3 billion would be needed. He cited the costs of ownership and the expenses of periodic building maintenance as issues that create these substantial costs. It was more expensive in the long run to leave buildings in states of disrepair and have to rehabilitate the entire building rather than reinvesting funds in capital assets.

Mr. Cumber’s review of CCSD completed projects included a brief video that showed highlights of finished construction projects in the area. Vice-Chair Giunchigliani asked how many rooftops had solar panels. Mr. Cumbers replied that solar panel installation was not common due to how expensive they are.

From there, Mr. Cumbers provided a list of all of CCSD’s projects under construction. Although the
projects listed were too numerous to cover individually, he noted there are 15 projects on the list: 5 projects are new elementary schools and 10 projects are classroom additions.

Ms. Deborah Williams, Southern Nevada Health District, noted that the projects listed are all elementary schools and asked if the addition of all these students would create congestion problems as they reach middle school and high school. Mr. Cumbers said that issue would be reviewed in the next section on residential development tracking.

Vice-Chair Giunchigliani asked if the architectural design of the elementary schools makes it possible to adjust the interior designs to turn the schools into middle school buildings. This would help with student overflow. Mr. Cumbers said they currently had excess capacity in middle schools, with certain locations having more issues than others. These issues would be addressed in the program. Overall, elementary capacity is needed most. He detailed several of the educational programs and outreach efforts that will be occurring during these projects, such as the creation of new schools and the conversion of one building to an English Learner Language (ELL) school for those who are not proficient in English.

Mr. Robert Summerfield, City of Las Vegas (CLV), commended the work being done on these schools, despite the community pushback in some areas. He mentioned several potential issues related to site planning, most pressing of which is the lack of playground space. Many students, both during school hours and after school hours, use that space as an activity center. This issue is very important to the community. He suggested that opportunities to free up space should be continued to be monitored, such as reducing onsite parking when it is not needed. Mr. Cumbers assured him that all the classroom additions are two-story additions, many of which replace the portable classrooms that occupied green space. He said this would free up space that can be redeveloped for other uses. However, he noted that parking is a constant issue, as parking is a challenge when school events and functions take place. There is always congestion, and improvement opportunities are hard to find, particularly for older schools.

Ms. Lisa Corrado, City of Henderson, mentioned that the City of Henderson is working on its own education improvements and alignments for joining schools with the community. She said her agency is excited about collaboration opportunities in this area and developing design standards that could apply to charter and elementary schools. This would add predictability into the development process. Mr. Stevens added that working with cities is the best way to understand how to allocate resources when charter schools appear. Resource allocation is a challenge when issues like these arise, which could be solved with better collaboration.

Concluding his section of the presentation, Mr. Cumbers stated the importance of SNS regarding school siting. Proper school siting provides numerous benefits to the educational system and better ties education into the community overall. He described how school infrastructure is often relegated to less desirable land, which forces the school district to invest money in improvements just to get the school up and running. He stated the importance of aggregating information on these issues to explain it to each new superintendent and committee that works with the school district in the future. Bringing the parents into the planning process would help support these goals.

Mr. Robert Fielden, Urban Land Institute, noted that the Las Vegas Valley has historically been a community of subdivisions with developments being built out from the urban core. However, the cost of maintaining this infrastructure has proven to be highly expensive. As developments for school neighborhoods progress, schools need to be thought of as economic resources to draw redevelopment and repurposing back to the neighborhoods.
From there, Mr. Rick Baldwin, CCSD, provided the rest of the report. First he noted the charter school issue mentioned by Mr. Stevens and detailed the challenges of communicating with the entities. Improving communication between these schools and CCSD would be beneficial for all. He then described the full-day kindergarten mandate passed by the legislature that requires schools to accommodate full-day kindergarten classes. This was challenging from a capacity standpoint, and is a focus of many of the school additions that are occurring.

Mr. Baldwin then returned to the discussion of residential development tracking, first detailing how single family and multifamily statistics are assessed across elementary, middle, and high school. He had several key statistics to share, saying that as of September 2017 51,045 “active” buildings are being built, leased, or sold. These projects will generate increases in student populations of 8,962 elementary school students, 4,426 middle school students, and 6,033 high school students. Additionally, 40,084 “inactive” buildings not yet started; 3,514 “inactive” buildings are in hibernation, and 11,412 “inactive” buildings awaiting zone changes.

Mr. Baldwin displayed several development tracking maps that showed the various categories of buildings and the planned locations of each development. The maps also included enrollment compared with capacities for elementary, middle, and high schools in the area. He reviewed the associated data for these maps and the spreadsheets used to manage the details for each project. He noted that, based on the current trajectory, they are expected to reach elementary school capacity around 2021. Mr. Baldwin also mentioned the $50 million in grant funding allocated to building two new magnet schools and their associated programs. This would entail rezoning and dissolving some current middle school zones to accommodate these upgraded facilities.

**Motion:**
No motion was necessary.

**Vote/Summary:**
No vote was taken.

**Item:**
6. RECEIVE AN UPDATE ON THE PROGRESS OF THE SOUTHERN NEVADA STRONG COMMUNITY ENGAGEMENT TOOLKIT (FOR POSSIBLE ACTION)

**Comments:**
Mr. Raymond Hess, Director of Planning for the Regional Transportation Commission of Southern Nevada (RTC) provided a briefing on the progress of the Southern Nevada Strong (SNS) community engagement toolkit. Mr. Hess relayed that community engagement is a key aspect of SNS, and the RTC has been undergoing constant research to determine the best way to develop objective frameworks to support this goal. From there, he introduced Mr. Daniel Fazekas, Senior Regional Planner for the RTC, to provide more details.

Mr. Fazekas provided an update on the progress of the SNS community engagement toolkit. This tool was proposed by numerous offices within the RTC as a way to track and manage community feedback across all regional partners. In today’s report, Mr. Fazekas covered three areas: Southern Nevada Community Engagement Survey Results, Southern Nevada Community Engagement Map, and Community Engagement Toolkit Project Timeline with Next Steps.

Mr. Fazekas reviewed the process and results of the Southern Nevada Community Engagement Survey. The survey was launched in July 2017, with over 20 agencies and nonprofits providing responses. Most organizations do provide some form of public outreach, though the styles vary by agency. Some key highlights include:
- A majority engaged in public outreach (95 percent)
- A majority seeks public input monthly (30 percent) or on other timetables (35 percent):
- A majority sets goals for reaching specific percentages of their target audiences (52 percent)
- A majority admitted difficulty reaching particular segments in their audiences (47 percent)
- Community engagement outreach strategies include public meetings, press materials, social media, paid advertising, direct mailers, surveys, and more
- A majority stated that they occasionally develop engagement materials in languages other than English (64 percent)

Mr. Fazekas explained that the community engagement map pulled data from various organizations and agencies to create a comprehensive mapping tool. This tool shows sociodemographic information pulled from these sources, as well as the U.S. Census, to create specific data sets for comparison, such as the following: Composite equity scores for race, LEP, and income; Indexes for access to education, health, social, and economic opportunities; and Socioeconomic data sets for housing and transportation. The map is currently in soft launch, with various groups providing feedback on its usefulness. Ms. Rae Lathrop, Manager of Regional Planning for the RTC, added that the goal of this map is to provide new inputs for programs and public engagement processes that could help organizations better collect information in the future. Mr. Hess agreed and said that it could also be used for issues like grant funding and asked the board to inform them if they could think of any other potential uses for it.

Mr. Fazekas stated that staff intends to create multiple deliverables and templates for best practices that would help communities and stakeholder groups make use of the data. He noted that work groups may be necessary to help refine the concepts further and develop the map into a useful resource.

**Motion:**
No motion was necessary.

**Vote/Summary:**
No vote was taken.

**Item:**
7. ACCEPT UPDATED PERFORMANCE INDICATORS AND PROVIDE FEEDBACK ON THE IMPLEMENTATION ACTIVITY GRAPHIC AND DASHBOARD (FOR POSSIBLE ACTION)

**Comments:**
Vice-Chair Chris Giunchigliani, Southern Nevada Regional Planning Coalition, discussed accepting updated performance indicators and providing feedback on the implementation activity graphic and dashboard. Mr. Raymond Hess, Director of Planning for the Regional Transportation Commission of Southern Nevada (RTC), described the responsibility of the RTC to track the Southern Nevada Strong (SNS) indicators and analytics to measure plan progress. He introduced Mr. Paul Gully, Management Analyst for the RTC, to provide more details on the metric tracking dashboard.

Mr. Gully stated that the primary item of discussion for SNS progress tracking included the implementation of a new SNS indicators dashboard. He reviewed this tool, noting that the original dashboard included 20 indicators. However, a new dashboard has recently been designed to include a total of 35 indicators. This new dashboard better categorizes each data point and makes the information easier for viewers to digest. While the dashboard is currently a static document, Mr. Gully said the next step is to create an innovative and dynamic dashboard for use on the website. He said that staff is exploring different software options that would make this possible. Mr. Hess noted that there are several specific metrics that the members will want to keep an eye on, including pedestrian and bicycle fatalities as well as various crime statistics.
Mr. Robert Fielden, Urban Land Institute, asked if there is a list of peer cities with similar demographics that could provide a comparison of how Southern Nevada compares. Ms. Rae Lathrop, Manager of Regional Planning for the RTC, replied that when the data is put into the website, it will be easier to compare data sets in greater detail. Mr. Fielden stated the importance of having this comparison data as well as the value of laying out the neighborhoods in a grid format. This will allow them to compare one sector against another on a more micro scale. Vice-Chair Giunchigliani agreed and said that this system could be a good way to assess the quality of each region on a number of different variables. Mr. Hess explained that the tool described by Mr. Fazekas would make this possible. Along with the tools used by the other organizations, they would be able to fill in many of the data gaps that currently exist. Ms. Lisa Corrado, City of Henderson, noted that the opportunity index data would be able to provide much of this information. Mr. Gully noted that when the data was compared to what was available in 2012, significant progress has been made. However, staff is still working to bring data in, and are considering putting together a work group to aid in these efforts.

Mr. Gully then reviewed the other element noted in the item, the SNS implementation activity graphic. This was meant to be a snapshot of the activities and efforts based around the SNS strategies. Mr. Fazekas added that there were over 300 strategies identified, so this was intended to show that progress was being made. Ms. Robyn Caspersen, United Way of Southern Nevada, asked if the strategies were tied to specific outcomes. Mr. Gully replied that most do not have specific outcomes assigned to them as it is difficult to classify each strategy on similar criteria. Mr. Hess added that this is something they are hoping to transition to as the tools began to take shape.

**Motion:**
No motion was necessary.

**Vote/Summary:**
No vote was taken.

### Item:
8. RECEIVE AN UPDATE ON THE 2017 PRIORITIES AND 2018 PROCESS (FOR POSSIBLE ACTION)

**Comments:**
Mr. Raymond Hess, Director of Planning for the Regional Transportation Commission of Southern Nevada (RTC) reviewed the 2017 priorities and 2018 process. Mr. Hess described this item as an opportunity to discuss work that had been done over the past year and bring up any issues that might be relevant for the coming year. Ms. Rae Lathrop, Manager of Regional Planning for the RTC, thanked the partners for their contributions over the past few months. She stressed how helpful these insights have been. She listed a few of the common topics of interest that have been reviewed and briefly detailed the need for increased funding. She also reviewed the topic of housing and housing issues in Clark County. Southern Nevada Strong (SNS) could potentially be a part of this conversation. Overall, Ms. Lathrop underscored the importance of agency support for meeting these goals and hopes to share an updated internal work plan in January 2018. The SNS Steering Committee was briefly mentioned, with Ms. Lathrop asking the members to engage where they felt comfortable and offer their feedback in the interest of meeting these goals.

**Motion:**
No motion was necessary.

**Vote/Summary:**
No vote was taken.
Item: 9. RECEIVE REGIONAL UPDATES

Comments:
Ms. Lisa Corrado, City of Henderson, mentioned an upcoming meeting at the American Planning Association on November 15, 2017 at the Innovation Center, featuring a speaker from the Dallas area Rapid Transit Board. This speaker will be discussing how to create capital projects that support community investment and revitalization. The invitation is open to whomever wants to attend.

Vice-Chair Chris Giunchigliani brought up that during any future work groups, light rail should be a topic of discussion. She said that it might be time to revisit that conversation.

Ms. Rae Lathrop, Manager of Regional Planning for the Regional Transportation Commission of Southern Nevada (RTC), noted that some of the community partners have been discussing ways to improve disaster resilience. She also stated that the Southern Nevada Strong (SNS) Summit originally scheduled for October 2, 2017 had to be rescheduled, and that staff would be sending out new invitations for the rescheduled summit within the coming week.

Motion:
No motion was necessary.

Vote/Summary:
No vote was taken.

Item: 10. DISCUSS FUTURE AGENDA ITEMS (FOR POSSIBLE ACTION)

Comments:
No comments were made.

Motion:
No motion was necessary.

Vote/Summary:
No vote was taken.

Item: 11. CONDUCT A COMMENT PERIOD FOR CITIZENS PARTICIPATION

Comments:
No comments were made.

Motion:
No motion was necessary.

Vote/Summary:
No vote was taken.

ADJOURNMENT

The meeting adjourned at 2:43 p.m.

Respectfully submitted,

Marin DuBois, Recording Secretary

Marek Biernacinski, Transcription Secretary
2017 Southern Nevada Urban Agriculture and Food Sustainability Forum

The Southern Nevada Food Action Planning Committee Meeting
August 23, 2017

The Southern Nevada Urban Agriculture and Food Sustainability Forum
August 24, 2017

Tour of Las Vegas Valley Urban Agriculture and Dinner
August 26, 2017
The Southern Nevada Food Action Planning Committee Meeting was held on August 23, 2017 from 9:00 am - 1:30 pm at the University of Nevada Cooperative Extension.

The event brought together 53 attendees to identify food policy goals and objectives as outlined in the Southern Nevada Strong Regional Plan and examine strategies to implement a food action plan for southern Nevada.

Presentations included a welcome announcement by Eric Killian, UNCE; an overview of the Southern Nevada Food Council by Dr. Aurora Buffington, UNCE; and an overview of the SNS Regional Plan by Rae Lathrop, SNS.

Breakout planning sessions were held to brainstorm solutions for food related SNS strategies. The SNS strategies reviewed during the planning sessions included 3.2.1 relating to food insecurity in Nevada, 3.2.2 relating to increasing access to healthy food, 3.2.3 relating to promoting healthy food options, 3.1.1 relating to community wellness, 3.1.4 relating to reducing obesity, and 5.8.3 relating to composting.

The meeting concluded with a message by Dr. Wayne Roberts, a Canadian food policy analyst and writer leading in the field of innovative local and urban food systems.
The Southern Nevada Urban Agriculture and Food Sustainability Forum was held on August 24, 2017 from 8:00 am - 5:00 pm at the University of Nevada Cooperative Extension.

The purpose of the forum was to create a blueprint for urban agriculture policy and economic diversification that would support an equitable and sustainable food system for southern Nevada.

The event brought together over 120 attendees from government, academia, and industry to include health and nutrition, agricultural producers, chefs, and other related fields.

Opening presentations included a summary of the SNS regional plan and its food related strategies by Raymond Hess, RTC; an overview of state and federal agriculture initiatives as well as the Zion Garden Park Program by Corrie Bosket, UNCE; a speech about recently passed Senate Bill 429 establishing provisions relating to urban agriculture by Senator Yvanna Cancela; and a presentation about SNFC and summary of the Food Action Planning Committee Meeting by Dr. Aurora Buffington, UNCE.
The keynote was presented by international speaker, Dr. Wayne Roberts, a Canadian food policy analyst and writer leading in the field of innovative local and urban food systems. In his presentation, Dr. Roberts shared his expertise to help Southern Nevada take the next steps toward developing a strong food city. Highlights from his presentation included collaboration strategies, food city examples, and recommendations for implementation of strategic plans.

The next presentation was the panel discussion titled, “The Food Nexus,” and was led by Dr. Aurora Buffington, UNCE, and panelists included Rick Van Diepen, Green View Global; Roz Brooks, Vegas Roots; and Andy Bellatti, Dietitians for Professional Integrity. The discussion was opened with a presentation by Dr. Buffington addressing the food system from production to consumption and the panel discussion provided perspective into the complex relationships between food, water, energy, environment, health, and nutrition.
The panel discussion was followed by the “Off the Wall” Live Chef Demonstration and Luncheon. Chef of Buzz Catering and Master Gardener, Joann Reckling, harvested fresh lettuce directly from the aeroponic living wall on display provided by Indoor Farms of America. Also on display was the hydroponic GrowWall from OPCOM Farm. Chef Joann prepared a garden salad using the different types of herbs and lettuce harvested from the wall while explaining many of the characteristics unique to the salad ingredients.

Following the luncheon, three indoor agriculture companies each gave presentations highlighting various aspects of indoor agriculture through vertical hydroponic and aeroponic technologies. These presentations complimented aspects of the Commercial Indoor Agriculture Report from the Governor’s Office of Economic Development. Presenters included Robert Colangelo, Green Sense Farms; Rachel Wenman, Urban Seed; and David Martin, Indoor Farms of America. Each presenter shared their experiences and insight into how vertical farming can be used to bring fresh, locally grown produce to anywhere in the world. Key points addressed how indoor farming can produce more food with less environmental impact and touched on the business model and economic viability of indoor agriculture.
2017 Southern Nevada
Urban Agriculture and Food Sustainability Forum

The next presentation was the panel discussion titled, “STEM, CTE, and Workforce Development for Urban Agriculture,” and was led by Amber Bosket, State Renewable Energy. Panelists included Dr. Howard R.D. Gordon, UNLV; Dr. Angela O’Callaghan, UNCE; and Cheryl Wagner, CCSD. The discussion was opened with a presentation by Mrs. Bosket explaining STEM and showing examples of local CTE programs addressing high-tech urban agriculture and the panel discussion provided insight from academia professionals into how STEM and CTE can prepare the future agriculture workforce through continuing education and interchangeable career pathways.

2017 Southern Nevada
Urban Agriculture and Food Sustainability Forum

In closing, Dr. Roberts gave a summary of his recommendations that he spoke about during the Food Action Planning Committee Meeting and his afternoon keynote speech. The event concluded with a networking social to allow speakers and attendees to interact and engage in further discussion of the next steps to creating a robust food system in Southern Nevada. The day’s events were moderated by Corrie Bosket, UNCE, and the event included catered breakfast, lunch, and afternoon snacks. The planning committee for the event included Corrie Bosket, UNCE; Dr. Aurora Buffington, UNCE; Millicent Braxton-Calhoun, UNCE; Raymond Hess, RTC; Rae Lathrop, RTC; Paul Gully, RTC; Shane Ammerman, Clark County; Mario Bermudez, Clark County; Jared Tasko, Clark County; Dr. Wayne Roberts, Food Policy Analyst; Rick Passo, Food Hub Strategist; Rick Van Diepen, Green View Global; and Amber Bosket, State Renewable Energy.
To compliment the Urban Agriculture and Food Sustainability Forum, a tour of urban agriculture sites in the Las Vegas Valley gave a group of food system specialists a hands on perspective of what can be done in the region. The tour included stops at the Zion Community Garden Park, Indoor Farms of America, and UNCE. The tour developed into a food harvesting experience that led to a farm to plate dinner. At each stop, produce was gathered that would eventually be used to prepared a meal that evening, which was attended by the group as well as food producers from the various tour stops.

A full feature story on the event titled, “Food specialists forage the Las Vegas Valley for locally grown food, then prepare a meal,” written by Amber Bosket, can be read online at: http://energytree.org/article_ag_urban_foragers.htm
SUMMARY REPORT FOR THE FOLLOWING:

• Southern Nevada Food Action Planning Committee Meeting, August 23, 2017
• Southern Nevada Urban Agriculture and Food Sustainability Forum, August 24, 2017
• Tour of Las Vegas Valley Urban Agriculture and Dinner, August 26, 2017

Prepared By:
Aurora Buffington, Public Health Nutrition Specialist
Corrie Bosket, Coordinator of Conservation Issues

SOUTHERN NEVADA FOOD ACTION PLANNING COMMITTEE MEETING
The Southern Nevada Food Action Planning Committee Meeting was held on August 23, 2017, from 9:00 am - 1:30 pm at the University of Nevada Cooperative Extension (UNCE) in partnership with Southern Nevada Strong (SNS) and the Southern Nevada Regional Planning Coalition (SNRPC). The purpose of this meeting was to identify food policy goals and objectives as outlined in the Southern Nevada Strong regional plan for the purpose of examining strategies to implement a food action plan for Southern Nevada. Members and supporters signed up to receive Southern Nevada Food Council (SNFC) updates and were invited to ensure they were included in the discussion as it pertained to the future direction of the council. The meeting began with a welcome announcement from UNCE Southern Area Director, Eric Killian, and was followed by an overview and update from the SNFC by UNCE Public Health Nutrition Specialist, Dr. Aurora Buffington. The meeting also featured a presentation about SNS goals and objectives relating to urban agriculture and healthy food systems by RTC Regional Planning Manager, Rae Lathrop, and also breakout planning sessions to brainstorm solutions for food related SNS strategies. The SNS strategies reviewed during the planning sessions included:

• SNS Strategy 3.2.1: To advance the priorities of Food Security in Nevada, Nevada’s Plan for Action, support in-depth research on existing or emerging geographic concentrations of food insecure populations within Clark County.

• SNS Strategy 3.2.2: Support and coordinate with organizations working to increase access to healthy food options, including Southern Nevada Health District, Southern Nevada Food Council and the School of Community Health Sciences at UNLV, to identify underserved areas that could support healthy food outlets, urban agriculture, community gardens and farmer’s markets.
SNS Strategy 3.2.3: Promote healthy food options and ensure Supplemental Nutritional Program (SNAP) benefits are available in areas with concentrations of fast food outlets that also have high food insecurity rates.

SNS Strategy 3.1.1: Work with the healthcare industry to promote community wellness, and become partners with municipalities to build “healthy communities” like those championed by the Centers for Disease Control.

SNS Strategy 3.1.4: Partner with organizations that are promoting wellness programs and working to reduce obesity and childhood obesity.

SNS Strategy 5.8.3: Introduce regional composting pilot program utilizing the EPA-supported best practices for establishing a composting program.

Additional information including data from the planning sessions and polling results for the meeting were recorded and will be available in the UNCE Fact Sheet, Evaluation of Food Action Planning Committee Meeting and Urban Agriculture and Food Sustainability Forum, August 23-24, 2017. The meeting concluded with a message from international speaker, Dr. Wayne Roberts, a Canadian food policy analyst and writer leading in the field of innovative local and urban food systems. Dr. Roberts was impressed by the participants’ skills, SNS plans, and the positive energy. He proceeded to provide his observations highlighting three areas: strengths, food as a tool, and quick starts. The meeting was attended by 53 registered invitees.

SOUTHERN NEVADA URBAN AGRICULTURE AND FOOD SUSTAINABILITY FORUM

The Southern Nevada Urban Agriculture and Food Sustainability Forum was held on August 24, 2017, from 8:00 am - 5:00 pm at the University of Nevada Cooperative Extension (UNCE) in partnership with Southern Nevada Strong (SNS) and the Southern Nevada Regional Planning Coalition (SNRPC). The forum’s purpose was to create a blueprint for urban agriculture policy and economic diversification that would support an equitable and sustainable food system for Southern Nevada. The forum began with tours of the UNCE botanical gardens guided by Master Gardeners. The opening announcements included a Greeting Letter from Governor Brian Sandoval highlighting this opportunity to come together to learn about urban agriculture, food security, production, and access. The opening presentations included a summary of the SNS regional plan and its food related strategies by RTC Director of Planning Services, Raymond Hess; an overview of state and federal agriculture initiatives as well as the Zion Garden Park Program by UNCE Coordinator of Conservation Issues, Corrie Bosket; a speech about recently passed Senate Bill 429 establishing provisions relating to urban agriculture by Senator Yvanna Cancela, Chair of the Senate Committee on Natural Resources; and a presentation about SNFC and summary of the Food Action Planning Committee Meeting the day before by UNCE Public Health Nutrition Specialist, Dr. Aurora Buffington.
The keynote was presented by international speaker, Dr. Wayne Roberts, a Canadian food policy analyst and writer leading in the field of innovative local and urban food systems. In his presentation, Dr. Roberts shared his expertise to help Southern Nevada take the next steps toward developing a strong food city. Highlights from his presentation included collaboration strategies, food city examples, and recommendations for implementation of strategic plans.

The next presentation was the panel discussion titled, “The Food Nexus,” and was led by UNCE Public Health Nutrition Specialist, Dr. Aurora Buffington. Panelists included Principal of Green View Global, Rick Van Diepen, Director of the Vegas Roots Community Garden, Roz Brooks, and Strategic Director of Dietitians for Professional Integrity, Andy Bellatti. The discussion was opened with a presentation by Dr. Buffington addressing the food system from production to consumption and the panel discussion provided perspective into the complex relationships between food, water, energy, environment, health, and nutrition.

The panel discussion was followed by the “Off the Wall” Live Chef Demonstration and Luncheon. Chef of Buzz Catering and Master Gardener, Joann Reckling, harvested fresh lettuce directly from the aeroponic living wall on display provided by Indoor Farms of America. Also on display was the hydroponic GrowWall from OPCOM Farm. Chef Joann prepared a garden salad using the different types of herbs and lettuce harvested from the wall while explaining many of the characteristics unique to the salad ingredients.

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The next presentation was the panel discussion titled, “STEM, CTE, and Workforce Development for Urban Agriculture,” and was led by Executive Director of State Renewable Energy: Green STEM Education, Amber Bosket. Panelists included UNLV Professor and Program Coordinator of Career and Technical Education, Dr. Howard R.D. Gordon, UNCE Social Horticulture Specialist, Dr. Angela O’Callaghan, and CCSD School-Community Partnership Program Coordinator, Cheryl Wagner. The discussion was opened with a presentation by Mrs. Bosket explaining STEM and showing examples of local CTE programs addressing high-tech urban agriculture and the panel discussion provided insight from academia professionals into how STEM and CTE can prepare the future agriculture workforce through continuing education and interchangeable career pathways.
In closing, Dr. Roberts gave a summary of his recommendations that he spoke about during the Food Action Planning Committee Meeting and his afternoon keynote speech. The event concluded with a networking social to allow speakers and attendees to interact and engage in further discussion of the next steps to creating a robust food system in Southern Nevada. The day’s events were moderated by UNCE Coordinator of Conservation Issues, Corrie Bosket and the event included catered breakfast, lunch, and afternoon snacks. The planning committee for the event included Corrie Bosket - UNCE Coordinator of Conservation Issues, Dr. Aurora Buffington - UNCE Public Health Nutrition Specialist, Millicent Braxton-Calhoun - UNCE Healthy Food Systems Program Officer, Raymond Hess - RTC Director of Planning Services, Rae Lathrop - RTC Regional Planning Manager, Paul Gully - RTC Management Analyst, Shane Ammerman - Clark County Planning Manager, Mario Bermudez - Clark County Planning Manager, Jared Tasko - Clark County Senior Planner, Dr. Wayne Roberts - Canadian Food Policy Analyst, Rick Passo - Food Hub Strategist, Rick Van Diepen - Principal of Green View Global, and Amber Bosket - Executive Director of State Renewable Energy: Green STEM Education. Additional information including polling results and outcomes of the forum will be available in the UNCE Fact Sheet, Evaluation of Food Action Planning Committee Meeting and Urban Agriculture and Food Sustainability Forum, August 23-24, 2017. The forum recorded 118 attendees not including additional unregistered attendees.

TOUR OF LAS VEGAS VALLEY URBAN AGRICULTURE AND DINNER

To compliment the Urban Agriculture and Food Sustainability Forum, a planning group tour of urban agriculture sites in the Las Vegas Valley was scheduled to give a hands on perspective of what can be done in the region. The tour was originally scheduled for August 22, 2017, but was canceled due to flight delays. To accommodate for the original tour, a revised tour was developed to take place the Saturday following the forum on August 26, 2017. The new tour, attended by a group of food system specialists, included stops at the Zion Community Garden Park, Indoor Farms of America, and UNCE. The tour developed into a food harvesting experience that led to a farm to plate dinner. At each stop, produce was gathered that would eventually be used to prepared a meal that evening, which was attended by the group as well as food producers from the various tour stops. A full feature story on the event titled, “Food specialists forage the Las Vegas Valley for locally grown food, then prepare a meal,” written by Amber Bosket, can be read online at: http://energytree.org/article_ag_urban_foragers.html

CONCLUSION

The Urban Agriculture and Food Sustainability Forum brought together professionals from government, academia, health and nutrition, and food-related industries to address how urban agriculture can increase food sustainability, food security, and a stronger food system. The diverse line-up of speakers and topics gave attendees a well-rounded perspective and a strong foundation for the next steps to establishing food resiliency in Southern Nevada.
2015 Capital Improvement Program (CIP)

Overview

- What’s new at CCSD?
- 2015 Capital Improvement Program
- Completed Projects
- Projects Under Construction
- Residential Development Tracking
- “Hot Spot” Maps
What’s new at CCSD?

- Clark County Schools Achieve reorganization effort
- *AB469*
- Increasing autonomies for schools
- Flexible school budgets
- School Organizational Teams
- Online at [reorg.ccsd.net](http://reorg.ccsd.net)

What’s new at CCSD?

- CCSD celebrates 25-years of its Magnet School program
- Lomie G. Heard Elementary School, A Marzano Academy is the District’s 37th Magnet School to open in 2017
- 12 Magnet Schools in the last three years
- Three **NEW!!** STEM programs opening next year at:
  - Roger Gehring Elementary School
  - Lied Middle School
  - Mike O’Callaghan Middle School
What’s new at CCSD?

- Student graduation is at a record high!
- Preliminary Graduation Rate for the Class of 2017 is **82.71%**
  - Graduation rate was 59.34% in 2011
  - Class of 2017 was CCSD’s largest ever, with 20,030 graduates

![Graduation Rates Chart](chart.png)

What’s new at CCSD?

- Enrollment for 2017-2018 school year is 322,440 students
- CCSD opened eight new elementary schools in 2017
  - Six new elementary schools
  - Two replacement schools
- Don and Dee Snyder Elementary School opening January 2018
- Four new elementary schools were just named; estimated to open for the 2018-2019 school year:
  - Shirley A. Barber Elementary School, Spencer St. and Pyle Ave.
  - Kenneth Divich Elementary School, Farm Rd. and Jensen St.
  - Robert and Sandy Ellis Elementary School, in Inspirada
  - Dennis Ortwein Elementary School, Dean Martin and I-15
2015 Capital Improvement Program

- Nevada Legislature, Senate Bills 119 and 207, authorized the rollover bonding authority to provide funding for 10 years: Fiscal year 2015-16 through fiscal year 2024-25.

- The 2015 CIP is estimated to provide $4.1 billion for the purpose of building new schools, school replacements, renovations, modernizations, technology upgrades, and transportation.

- Projects began construction in the Spring of 2016.

Unfunded Need vs. Capital Program

<table>
<thead>
<tr>
<th>2015 CIP</th>
<th>Full Capital Need</th>
</tr>
</thead>
<tbody>
<tr>
<td>$4.1 Billion</td>
<td>$8.3 Billion</td>
</tr>
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</table>
## Projects Under Construction

<table>
<thead>
<tr>
<th>School</th>
<th>Project Type</th>
<th>Status</th>
<th>Estimated Completion Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Don and Dee Snyder ES</td>
<td>New Elementary School</td>
<td>In Construction</td>
<td>January 2018</td>
</tr>
<tr>
<td>Dean Martin and I-15</td>
<td>New Elementary School</td>
<td>In Construction</td>
<td>2018-2019 SY</td>
</tr>
<tr>
<td>Beltrada and Via Italia (Inspirada)</td>
<td>New Elementary School</td>
<td>In Construction</td>
<td>2018-2019 SY</td>
</tr>
<tr>
<td>Farm and Jensen</td>
<td>New Elementary School</td>
<td>In Construction</td>
<td>2018-2019 SY</td>
</tr>
<tr>
<td>Spencer and Pyle</td>
<td>New Elementary School</td>
<td>In Construction</td>
<td>2018-2019 SY</td>
</tr>
<tr>
<td>Will Beckley ES</td>
<td>18-Classroom Addition</td>
<td>In Construction</td>
<td>January 2018</td>
</tr>
<tr>
<td>Clyde C. Cox ES</td>
<td>22-Classroom Addition</td>
<td>In Construction</td>
<td>2018-2019 SY</td>
</tr>
<tr>
<td>Paul E. Culley ES</td>
<td>18-Classroom Addition</td>
<td>In Construction</td>
<td>January 2018</td>
</tr>
<tr>
<td>Harvey N. Dondero ES</td>
<td>14-Classroom Addition</td>
<td>In Construction</td>
<td>2018-2019 SY</td>
</tr>
<tr>
<td>Helen Herr ES</td>
<td>14-Classroom Addition</td>
<td>In Construction</td>
<td>2018-2019 SY</td>
</tr>
<tr>
<td>Walter V. Long ES</td>
<td>22-Classroom Addition</td>
<td>In Construction</td>
<td>2018-2019 SY</td>
</tr>
<tr>
<td>Bertha Ronzone ES</td>
<td>18-Classroom Addition</td>
<td>In Construction</td>
<td>January 2018</td>
</tr>
<tr>
<td>Hal Smith ES</td>
<td>22-Classroom Addition</td>
<td>In Construction</td>
<td>2018-2019 SY</td>
</tr>
<tr>
<td>Gwendolyn Woolley ES</td>
<td>22-Classroom Addition</td>
<td>In Construction</td>
<td>2018-2019 SY</td>
</tr>
<tr>
<td>Elaine Wynn ES</td>
<td>18-Classroom Addition</td>
<td>In Construction</td>
<td>January 2018</td>
</tr>
</tbody>
</table>
Residential Development Tracking

Residential housing developments are monitored and a District-wide average student yield is applied in order to estimate future student growth within each school zone at full development buildout.

**Student Yields**

August 2017

- **Elementary Schools**
  - Single Family = 0.188
  - Multi Family = 0.141

- **Middle Schools**
  - Single Family = 0.097
  - Multi Family = 0.059

- **High Schools**
  - Single Family = 0.137
  - Multi Family = 0.068

*Southern Nevada Consensus Housing Unit count

---

Residential Development Tracking

- Building Status of 124,892 Housing Units (as of Sep. 2017)

  - **51,045** Active: Building/Leasing/Selling
  - **40,084** Inactive: Map Filed – Not Started
  - **3,514** Inactive: Map Filed – Project Hibernating
  - **11,412** Inactive: Zone Change Filed
  - **18,837** Inactive: Future Growth (No Map Yet)
Residential Development Tracking

- Number of new students expected from 51,045 ACTIVE residential units:
  - 8,962 Elementary School students
  - 4,426 Middle School students
  - 6,033 High School students

Residential Development Tracking

- Active Housing Units:
  - 36% (18,166) Built
  - 64% (32,879) Not Built
Residential Development Tracking

- Shows enrollment vs capacity by school attendance boundary.
- Identifies areas in need of new schools, or building additions.
- Seven new elementary schools opened in 2017-2018 school year.
- 23 Building additions are scheduled to open for 2018-19 school year, in high need areas where land for new school construction is not available.
- Replacement schools may add capacity in needed areas.

Color = % of Capacity
- Below 90%
- 90% to 110%
- 110% to 124.99%
- 125%+
“Hot Spot” Map
Middle School Capacity

- Shows enrollment vs. capacity by school attendance boundary.

<table>
<thead>
<tr>
<th>Color</th>
<th>% of Capacity</th>
</tr>
</thead>
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<tr>
<td>Light Blue</td>
<td>Below 90%</td>
</tr>
<tr>
<td>Light Grey</td>
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<tr>
<td>Yellow</td>
<td>110% to 124.99%</td>
</tr>
<tr>
<td>Red</td>
<td>125+%</td>
</tr>
</tbody>
</table>

- Middle School capacity: 80,487
- Middle School Enrollment: 73,092
- Available Capacity: 7,395, 90.81%

“Hot Spot” Map
High School Capacity

- Shows enrollment vs capacity by school attendance boundary.

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<td>Red</td>
<td>125+%</td>
</tr>
</tbody>
</table>

- High School capacity: 90,736
- High School Enrollment: 97,567
- Available Capacity: -6,586, 107.26%
Questions?
SOUTHERN NEVADA STRONG COMMUNITY ENGAGEMENT TOOLKIT UPDATE

COMMUNITY ENGAGEMENT TOOLKIT UPDATE

Southern Nevada Community Engagement Survey Results

Southern Nevada Community Engagement Engagement Map

Community Engagement Toolkit Project Timeline & Next steps
Q2 Do you engage in public outreach?

- Yes 95.45%
- No 4.55%
Q3 If yes, how often do you seek public input?

- Once a year: 5.00%
- Once every six months: 35.00%
- Monthly: 15.00%
- Weekly: 15.00%
- Other (please specify): 35.00%

---

Q7 When seeking public input on a specific project, do you set a goal of reaching a certain percentage of your target audience?

- Yes: 89.94% (6)
- No: 10.06% (2)
- Don't know: 11.79% (1)
Q9 Do you have difficulty reaching a particular segment of your audience?

Q14 What type of community engagement activities or strategies do you utilize? (Check all that apply)
Q16 How frequently are your community engagement materials/documents developed in a language other than English?

- Always 35.71% (5)
- Sometimes 64.29% (9)

Q19 Would a community engagement toolkit with latest demographic and equity maps and best practices for engaging your audiences benefit your agency?

Yes 100%
COMMUNITY ENGAGEMENT TOOLKIT
PROJECT TIMELINE & NEXT STEPS

Southern Nevada Community Engagement Map Review

Southern Nevada Community Engagement Additional Tools

Southern Nevada Community Engagement Partnerships

Southern Nevada Community Engagement Workgroup?
Southern Nevada Strong

MEASURING PROGRESS & ACTION
MEASURING PROGRESS IN SOUTHERN NEVADA

SOUTHERN NEVADA STRONG INDICATORS DASHBOARD measures the progress of Southern Nevada in advancing the goals of the SNS Regional Plan.

SNS THEMES
- Building Capacity for Implementation
- Increase Transportation Choice
- Invest in Complete Communities
- Improve Economic Competitiveness & Education

EDUCATION
- 23.2 percent
  - Target: 80% by 2018-19

EDUCATIONAL ATTAINMENT (2016)
- 74.9 percent
- Reading Proficiency (4th & 8th grade) for Race/Ethnicity

PUBLIC SAFETY
- 815 per 100K
- 2,818 per 1,000
- 6.5 minutes

ECONOMY
- $54,400 thousand
- 4.38 percent
- 109
- 5.8 percent

MEDIAN HOUSEHOLD INCOME

IMPROVING ECONOMIC COMPETITIVENESS & EDUCATION

ECONOMY
- Median Household Income
  - 2012-2016 Trend
  - 2013-2016 Trend
- Business Growth
  - 2012-2016 Trend
- Construction Activity
  - 2012-2016 Trend
- Unemployment Rate
  - 2012-2016 Trend
- Children in Poverty
  - 2012-2016 Trend

EDUCATION
- 23.2 percent
- CCSD High School Graduation Rate
  - 2012-2016 Trend
- Reading Proficiency (4th & 8th grade) for Race/Ethnicity
- Educational Achievement (2016)
  - Asian, Black, Hispanic, White
INCREASING TRANSPORTATION CHOICE

INVESTING IN COMPLETE COMMUNITIES
SNS Regional Plan Strategies
Implementation Activity

The Southern Nevada Strong Regional Plan is a community-driven guide for making Southern Nevada more livable, prosperous, and sustainable. Included in the plan are 307 strategies for addressing current and future challenges and achieving the plan's goals. This graphic provides high-level snapshot of levels of activity around each strategy (as of August 2020).

Goal 1: Build and use transportation systems that reduce congestion and improve mobility.

Goal 2: Encourage walkability and transportation options that reduce dependency on the car and improve air quality.

Goal 3: Support the development of green spaces and recreation facilities that provide opportunities for outdoor activities.

Goal 4: Foster economic development and job growth through the promotion of business-friendly environments.

Goal 5: Enhance the livability of Southern Nevada through the promotion of arts, culture, and recreation.
The Southern Nevada Strong Regional Plan is made up of:

- **302 Strategies**
- **58 Objectives**
- **18 Goals**
- **4 Themes**

#SNSsummit2017
SouthernNevadaStrong.org
The Southern Nevada Strong Regional Plan is a community-driven guide for making Southern Nevada more livable, prosperous, and sustainable. Included in the plan are 302 strategies for addressing current and future challenges and achieving the plan’s goals. This graphic provides high-level snapshot of levels of activity around each strategy (as of August 2017).
MEASURING PROGRESS IN SOUTHERN NEVADA

The SOUTHERN NEVADA STRONG INDICATORS DASHBOARD measures the progress of Southern Nevada in advancing the goals of the SNS Regional Plan.

SNS THEMES
- Building Capacity for Implementation
- Increase Transportation Choice
- Invest in Complete Communities
- Improve Economic Competitiveness & Education

SOUTHERN NEVADA STRONG

ECONOMY
- Median Household Income: $51.5 thousand (2012-2015 Trend)
- Business Growth: 4.38% per annum (2012-2016 Trend)
- Construction Activity: 109 (2012-2016 Trend)
- Unemployment Rate: 5.8% (2012-2015 Trend)
- Children in Poverty: 22% (2012-2016 Trend)

EDUCATION
- CCSD High School Graduation Rate: 74.9% (2012-2016 Trend)
- Reading Proficiency (Grades 3-8): 46.2% (2012-2015 Trend)
- Lending Rate: 85% (2012-2016 Trend)

PUBLIC SAFETY
- Violent Crime: 815 per 100K (2012-2016 Trend)
- Property Crime: 2,818 per 100K (2012-2015 Trend)
- Fire Emergency Response Time: 6.5 minutes (2012 & 2014 Trend)

TRANSPORTATION
- Bikeway: 11.06 (2012-2015 Trend)
- Vehicle: 90.4% (2012-2015 Trend)

HOUSING & NEIGHBORHOOD
- Housing Affordability: 42.4% (2012-2015 Trend)
- Affordable Housing: 221 thousand (2012-2016 Trend)
- Vacant Housing Units: 15% (2012-2015 Trend)
- Park Acres per 1,000: 2.6 (2012-2016 Trend)

CIVIC ENGAGEMENT
- Voter Turnout: 65.12% (2012-2016 Trend)
- Volunteering: 24% (2012-2016 Trend)

HEALTH
- Violence with Health Insurance: 82.5% (2012-2015 Trend)
- Primary Care Providers: 55 per 100K (2012-2014 Trend)
- Food Insecurity: 13.4% (2012-2015 Trend)

ENVIRONMENT & SUSTAINABILITY
- Water Consumption: 123 gallons (2012-2016 Trend)
- Recycling: 20.7 percent (2012-2016 Trend)
- Air Quality: 39.3 percent (2012-2016 Trend)
### Agenda Item

**Regional Transportation Commission of Southern Nevada**

**Metropolitan Planning Organization** [ ]  
**Transit** [ ]  
**Administration and Finance** [ X ]

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<tr>
<th><strong>Subject:</strong> SOUTHERN NEVADA STRONG IMPLEMENTATION UPDATE</th>
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| **Petitioner:**  
TINA QUIGLEY, GENERAL MANAGER  
REGIONAL TRANSPORTATION COMMISSION OF SOUTHERN NEVADA  |

| **Recommendation by Petitioner:**  
THAT THE SOUTHERN NEVADA STRONG STEERING COMMITTEE RECEIVE AN UPDATE ON EFFORTS TO IMPLEMENT THE SOUTHERN NEVADA STRONG REGIONAL PLAN BY THE LAS VEGAS METROPOLITAN POLICE DEPARTMENT (FOR POSSIBLE ACTION)  |

| **Goal:** SUPPORT REGIONAL PLANNING EFFORTS TO IMPROVE ECONOMIC VITALITY AND EDUCATION AND INVEST IN COMPLETE COMMUNITIES  |

**Fiscal Impact:**

None

**Background:**

The Southern Nevada Strong Regional Plan identifies local governments and nonprofit organizations as the responsible organization to implement numerous public safety, community engagement, and capacity building goals and strategies. The Las Vegas Metropolitan Police Department (Metro) is a valuable partner within all of these issues. Metro will present the Department’s work within the Office of Community Engagement, the Sheriff’s priorities for 2018, as well as other initiatives.

Respectfully submitted,

Raymond Hess  
Director of Planning Services

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**SNS Item #3**  
**February 13, 2018**  
Non-Consent
### AGENDA ITEM

<table>
<thead>
<tr>
<th>Metropolitan Planning Organization</th>
<th>Transit</th>
<th>Administration and Finance</th>
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<tbody>
<tr>
<td><strong>SUBJECT:</strong> SOUTHERN NEVADA STRONG ANNUAL SUMMIT</td>
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<tr>
<td><strong>PETITIONER:</strong> TINA QUIGLEY, GENERAL MANAGER</td>
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<td>REGIONAL TRANSPORTATION COMMISSION OF SOUTHERN NEVADA</td>
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<td><strong>RECOMMENDATION BY PETITIONER:</strong></td>
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<td>THAT THE SOUTHERN NEVADA STRONG STEERING COMMITTEE RECEIVE AN UPDATE ON THE SOUTHERN NEVADA STRONG ANNUAL SUMMIT</td>
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<td><strong>GOAL:</strong> SUPPORT REGIONAL PLANNING EFFORTS TO IMPROVE ECONOMIC VITALITY AND EDUCATION AND INVEST IN COMPLETE COMMUNITIES</td>
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### FISCAL IMPACT:

None

### BACKGROUND:

Staff held the Southern Nevada Strong (SNS) Annual Summit on December 13, 2017. The full agenda and program is included in the backup to this agenda item. Staff will provide a summary and presentation on this successful event.

Respectfully submitted,

### SIGNATURE

**RAYMOND HESS**  
Director of Planning Services

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**SNS**  
Item #4  
*February 13, 2018*  
Non-Consent
WEDNESDAY, DECEMBER 13

Emcee: Benoy Jacob, UNLV Associate Professor and Urban Leadership Program Coordinator

7:30 a.m.
Registration & Breakfast

7:45 a.m.
Welcome Remarks
Chris Giunchigliani, Clark County Commissioner, RTC Board Member and SNS Steering Committee Vice-Chair

7:50 a.m.
SNS Progress
Rae Lathrop, SNS Manager

8 a.m.
Keynote Speaker Introduction
Larry Brown, Clark County Commissioner and RTC Chairman

8:05 a.m.
Keynote Address
Mayor Mick Cornett, Oklahoma City

8:50 a.m.
UNLV as an Economic Driver
Len Jessup, UNLV President

9:20 a.m.
Building Transit for Everyone
Raymond Hess, RTC Director of Planning

9:50 a.m.
Creating Homes and Fostering Neighborhoods
Mike Mullin, Nevada HAND CEO
Mike Pawlak, Clark County Social Service Director

10:20 a.m.
Closing Remarks
Tina Quigley, RTC General Manager
Benoy Jacob
UNLV Associate Professor and Urban Leadership Program Coordinator

Benoy is an Associate Professor in the School of Public Policy and Leadership at UNLV’s Greenspun College of Urban Affairs. He also serves as the Program Coordinator for the newly established Urban Leadership Program. Prior to arriving at UNLV, he was an Assistant Professor at the School of Public Affairs at the University of Colorado, Denver. In this capacity, he also served as the Director for the Center for Local Government Research and Training and the Executive Director for the Certified Public Management Program. During his time there, his work was supported by the Rockefeller Foundation and American Society of Public Administration’s (ASPA) Center for Accountability and Performance. Benoy also worked on various sponsored projects; in particular, the Denver Regional Council of Governments. Prior to CU-Denver, Benoy was an Assistant Professor at the School of Politics and Economics at Claremont Graduate University.

Benoy earned his PhD (in 2008) at the University of Illinois – Chicago (UIC), where his dissertation focused on the intersection of land-use regulation and tax systems. His work was awarded a Lincoln Institute Land Policy dissertation fellowship. He also served as a Summer Associate at the RAND Corporation in Santa Monica, where he studied the social networks of collaborative research teams.

Benoy’s research trajectory focuses on the growth and governance of cities; in particular, public finance, state and local relationships, and social equity and diversity. He is in the process of completing two invited chapters for edited book projects and has started a new project on social cohesion in American cities. His research has been published in the National Tax Journal, Urban Affairs Review and the Public Administration Review.

Benoy is active in many nationally recognized organizations. He serves as an executive committee member for the ASPA’s Section on Intergovernmental Administration and Management. He also serves as a Research Advisor to the Alliance for Innovation, which is a national professional organization that represents a subset of local governments in the International City Managers Association. He also sits on the editorial boards for the Urban Affairs Review Journal and the State and Local Government Review Journal.
Chris is a 39 year resident of Las Vegas. After earning her master’s degree in special education at UNLV, she joined the Clark County School District as a special education teacher in 1979. She served 16 years as an Assemblywoman. During her term as a member of the State Assembly, she was Vice Chair of Ways and Means, Chair of Elections and Ethics, Chair of Labor and Management, member of Commerce, Taxation and the Legislative Commission. While in the legislature, she passed laws to add renewables, including straw bale, to building codes, passed photovoltaic legislation and the “green building” law. She wrote the finance law and funding to build the Smith Center for Performing Arts. She is in her third term as a Clark County Commissioner and is Vice Chair of the Board of County Commissioners.

She currently serves as a member on the Regional Transportation Commission of Southern Nevada, Southern Nevada Health District, Regional Flood Control District, Clark County Water Reclamation, Las Vegas Valley Water District, Southern Nevada Regional Planning Coalition, Vice Chair of Southern Nevada Strong, Vice Chair of iMPACT NV (formerly Green Chips) and was appointed as a member of the Nevada Commission on Aging by Governor Sandoval.

Chris also formed the Maryland Parkway Coalition, made up of local businesses on Maryland Parkway and UNLV. These business men and women, along with community partners from the area, will be helpful in providing insight on the light rail, public arts, retail uses and on other economic issues in the area. She chairs the Education Committee for After School All Stars and is an executive board member as well.

Chris is recently widowed, but she and her husband hiked, read, cooked and traveled all seven continents and she has been to over 85 countries. Otis “The Potus,” their English rescue bulldog, is the other family member.
After earning both her B.A. in Environmental Science and an M.A. in Energy and Environmental Analysis from Boston University, Rae Lathrop returned to Nevada to volunteer as an AmeriCorps VISTA. This one year assignment placed Rae at UNLV to create connections between the University and Las Vegas’ nonprofit community to match students to volunteer opportunities.

After her term, Rae worked for an environmental nonprofit, where, within her 4 year tenure, she served as Associate Director overseeing all programs, convening stakeholder groups, facilitating organizational planning, and managing operations. Rae joined the Southern Nevada Strong team with an enthusiasm to make positive change within the Las Vegas Valley and to integrate the ideas of community impact with urban planning.

Throughout her career, Rae has maintained an active community role by serving on multiple nonprofit boards, which includes being a founding board member of the Southern Nevada Chapter of the Young Nonprofit Professionals Networks, where she served as Board Chair.
Commission Vice Chair Larry Brown has made Southern Nevada his home for over 34 years and has represented the beautiful northwest area since 1997. Larry began his first four-year term as a County Commissioner in January 2009 and was re-elected in 2012 and 2016. Previously, Larry served as a councilman for the City of Las Vegas, when he became involved in public service to address the lack of public infrastructure in the northwest part of the valley.

Larry’s priorities are to increase community involvement, to protect the health, safety, and the welfare of valley residents, to create more private sector jobs through public works projects, and to help make government more efficient to better serve its citizens. Larry has also been widely recognized as an advocate of transparent, open government and fiscal responsibility. Larry is passionate about preserving the quality of life for all in Clark County.

Larry earned a bachelor’s degree in Government from Harvard University, and in 1999 was inducted into the Harvard Athletic Hall of Fame for his collegiate sports career. Larry was also a professional baseball player, having come to Las Vegas in 1983 to play for the former Las Vegas Stars. Larry currently works for the Las Vegas 51s.

Larry has been married to his lovely wife, Celeste, for 33 years and they have three children. He is an active member of many civic and charitable organizations and is passionate about public service. An avid sports fan, Larry is involved in youth sports and is an advocate for open spaces and parks in our community. Larry has worked tirelessly to ensure that citizens have ample opportunity to enjoy year-round sunshine in some of the finest parks in the area.

Commission District C includes the northwest parts of Clark County, from Sun City Summerlin to Cold Creek, Kyle Canyon, Mt. Charleston, Calico Basin, Indian Springs and Creech Air Force Base.
The son of postal worker and school teacher, Mick Cornett is a fifth-generation Oklahoman. Today, Mayor Cornett is in the final months of a successful 14-year run as Oklahoma City’s first four-term Mayor.

He’s considered one of the most honored mayors in U.S. history – top mayor in the state, top mayor in the country – and an international panel selected him as the No. 2 mayor in the world. Newsweek magazine called him one of the “five most innovative Mayors in the United States.” Governing magazine named him “Public Official of the Year” in 2010. Politico placed him on the publication’s Politico 50 list of “thinkers, doers and visionaries transforming American politics in 2015.”

He recently completed a successful term as the President of the U.S. Conference of Mayors.

No mayor has been more active in economic development measures and the city’s economy has grown and diversified during his term. His priorities as mayor have been to improve Oklahoma City’s standards in health and education and he has worked to change the culture of the community in those important areas. Due to the remarkable leadership of Cornett and his predecessors, Oklahoma City has experienced one of the most remarkable transformations in American history.

His leadership was instrumental in bringing the Oklahoma City Thunder to Oklahoma.

Known as a problem solver who gets things done, Cornett is well known for finding real solutions to some of the most challenging issues facing Oklahomans.

Cornett has appeared on national television more than 200 times spreading his optimistic and pragmatic vision, while promoting Oklahoma in a positive manner along the way. Nearly 1.5 million people worldwide have viewed his TED TALK on Oklahoma City’s health and wellness efforts.

He earned a degree in journalism at the University of Oklahoma and an MBA from New York University.

He is married to Terri Cornett and has three sons and four grandchildren – who are seventh-generation Oklahomans.
Len Jessup joined UNLV as its 10th president in January 2015. An accomplished leader in higher education, Jessup brings experience as a university professor, administrator, entrepreneur and fundraiser. He will lead UNLV on its path to become a high-performing, community-engaged Tier One research university. Among his top priorities is the development of the UNLV School of Medicine.

Like many of UNLV’s students, Jessup was the first in his family to graduate from college. This experience informs his understanding of the crucial role universities play in transforming families and communities, and it has been a motivating factor in his career in higher education leadership.

Prior to UNLV, Jessup served as dean of the Eller College of Management at the University of Arizona (2011–2014), where he was also professor of entrepreneurship and innovation and the Halle Chair in Leadership. He led Eller to become a self-sustaining college with higher national rankings that robustly contributes to the state’s economic development. As a founding board member of the University of Arizona Health Network, he also contributed to the rethinking and restructuring of the university’s academic medical center.

Jessup is a leading researcher in management information systems, with a focus on the use of emerging technology in higher education and business, new venture strategies, and social entrepreneurship. He was instrumental in creating the University of Arizona’s technology transfer and commercialization program, Tech Launch Arizona. He led the development and expansion of online degree and executive education programs at Arizona and helped drive similar innovations in previous positions at Washington State University (2000–2011) and Indiana University (1995–2000).

During more than a decade at Washington State University, Jessup was tapped for a variety of leadership roles. As dean of the WSU College of Business, he led a complete two-year reengineering of the business program, which included university-wide Entrepreneurship and Innovation Initiative that created intra-university pipelines between colleges to make the most of new ideas.

As vice president of university development and president of the WSU Foundation, he transformed the university’s fundraising efforts, helping to double overall fundraising totals and welcoming record numbers of donors to the university.

A former baseball player in the highly competitive California junior college system, Jessup received his B.A. in information and communication studies in 1983 and his MBA in 1985, both from California State University, Chico. He earned his Ph.D. in organizational behavior and management information systems from the University of Arizona’s Eller College of Management in 1989, and was awarded the Outstanding Ph.D. Alumnus in 2004.

Jessup resides with his partner Kristi Staab, a former broadcast industry executive who owns and operates a successful leadership and sales training and development business. Jessup has a daughter, Jamie, and a son, David.
Raymond Hess serves as the Director of Planning Services for the Regional Transportation Commission of Southern Nevada (RTC). In his role, Hess oversees the region’s Metropolitan Planning Organization (MPO) as well as directs Southern Nevada Strong, a planning initiative dedicated to increasing transportation choices, improving economic competitiveness and education, and investing in complete communities throughout the region.

Hess’s career with the RTC began in 2012, though his experience in community planning and transportation expands nearly 15 years beginning in redevelopment then later specializing in transportation. His professional experience, coupled with knowledge gained through his service in the Peace Corps from 1999 to 2001, gives him broad knowledge of best practices and creative approaches for all aspects of a project. His strongest attribute is his ability to collaborate with countless resources and deeply understand users’ needs and then translate them into feasible and sustainable solutions. Most notably since joining the RTC, Hess implemented an innovative funding mechanism for the Interstate 11 - Boulder City Bypass project, in advance of its construction, thereby positively impacted project delivery of more than a dozen other transportation projects.

His efforts throughout the community have also been recognized by the Clark County School District’s (CCSD) Community Partnership Program and Safe Community Partnership. Additionally, Hess also serves as a League Cycling instructor and currently serves on the Nevada Department of Transportation’s (NDOT) Statewide Transportation Technical Advisory Committee as its chairperson and as a member of the Association of Metropolitan Planning Organization’s technical committee.

Hess earned his Bachelor of Arts in Environmental Policy from the University of Florida and his Masters in Public Administration from Indiana University.
Mike founded Nevada HAND in 1993 as a nonprofit company, recognizing that by combining his private sector development expertise with underutilized federal resources and an entrepreneurial spirit, he could improve housing opportunities for seniors on fixed incomes and working families. In the 24 years since its founding, Nevada HAND has grown into one of the largest and most respected local developers, builders and managers of well-conceived and well-crafted housing that residents are proud to call home.

Nevada HAND is a trusted industry leader that provides high quality apartment homes and services to more than 3,000 seniors, 1,700 adults and 1,500 children in 31 locations throughout the Las Vegas Valley. With 260 employees, total assets of more than $289 million and a 2017 budget of more than $56 million, Nevada HAND will continue to play a vital role in the future of our community as the organization develops and maintains sustainable housing as critical infrastructure for growth.

Mike’s crowning life achievement is his 28-year marriage to Annie, who sang professionally in showrooms and lounges on the Las Vegas Strip. They are deeply involved with their five grandchildren, as well as Mike’s four adult children, who were all born in Las Vegas and chose to make careers here.

Prior to founding Nevada HAND, Mike spent 13 years with Americana Group Realtors in real estate sales and 13 years in the casino industry as a croupier (aka “craps dealer”).

Mike currently serves on the local CEO Exchange, a group of nonprofit leaders who work for the good of those in need in the greater Las Vegas community. He is also on the Board of Directors of the Housing Partnership Network, a national network of high-performing, nonprofit housing providers, and is a past chair of the Affordable Housing Advisory Council to the Federal Home Loan Bank of San Francisco.
Mike Pawlak has lived in the Las Vegas community for nearly 30 years. In February 2016, Mike was appointed Director of Social Service for Clark County where he manages a staff of 175 employees and oversees a budget of approximately $100 million targeted to providing a safety net for Clark County’s most vulnerable households. Prior to his recent appointment, Mike served for 17 years in Clark County’s Community Resources Management Division overseeing the county’s involvement with affordable housing and community development. In that capacity, Mike managed numerous federal, state and local grant funds directing approximately $25 million annually to more than 100 local nonprofit organizations providing an array of services, including affordable and accessible housing, youth services, early childhood education, senior services and indigent health care. He continues to oversee the County’s innovative CDBG Capital Improvement Plan (CIP) to build new community facilities in low income neighborhoods, providing neighborhood parks, recreation centers and senior centers. Through the CIP, Mike collaborates with local nonprofits to assist them in securing capital funding to modernize and expand their existing facilities or build new facilities to meet the needs of our growing community.

Prior to joining Clark County, Mike worked for 10 years in the nonprofit community, first at a regional food bank in Missouri and then for the Economic Opportunity Board, a local Community Action Agency. He has been active in numerous committees, task forces and voluntary associations over the years and is currently serving on United Way’s Emergency Food and Shelter Program Board, the State of Nevada’s Housing Advisory Committee and the Southern Nevada Continuum of Care Board.

Mike has received several employee recognition awards from Clark County, including Employee of the Year. He was also named as the 2009-2010 Public Administrator of the Year by the Southern Nevada Chapter of American Society of Public Administration.

By education and experience, Mike fits the bill for what is currently being described as a Professional Generalist. He has been a Military Intelligence Analyst, a VISTA worker and social worker. He graduated from Missouri State University with a B.A. in Antiquities and a minor in Anthropology, and went on to do graduate work in Rural Sociology at the University of Missouri.

Mike and his wife, Barb, live in downtown Las Vegas with their three school-age children.
As general manager of the Regional Transportation Commission of Southern Nevada, Tina Quigley knows what it means to think big. In a city of 2.1 million residents and 42 million annual visitors, Quigley is at the forefront of visionary thinking and planning for the future. She recognizes that an enhanced multi-modal and technologically advanced transportation infrastructure will help ensure that Southern Nevada can continue to attract tourists, residents and new business.

With more than 25 years of experience in air and ground transportation management and a licensed pilot herself, Quigley leads the only agency nationwide that is solely responsible for a region’s public transit system, traffic management, roadway design, construction funding and transportation planning. In fact, the National Transit Database named the RTC as one of the most efficient transit providers in the nation, an accolade and distinction that speak volumes about Quigley’s leadership.

A rising star in the national transportation industry, Quigley is on the leading edge of improving how residents, workers and visitors travel the Las Vegas valley. Working with more than a dozen regional partners, she oversees the administration of Southern Nevada Strong, a federally recognized, collaborative regional plan to build and invest in complete communities that provide access to diverse employment opportunities, affordable housing, quality education and sustainable transportation choices. Simultaneously, she led the charge in developing with the Las Vegas Convention and Visitors Authority and local leaders the Transportation Investment Business Plan that recommends changes to improve how people travel to and from McCarran International Airport, the resort corridor and convention center.

A former manager at McCarran International Airport, one of the nation’s busiest and most active airports, Quigley holds a Bachelor of Science degree in Aviation Business and Planning from Embry Riddle Aeronautical University. She is the recipient of numerous awards for her significant professional achievements, including the Woman of Distinction Award for Government Services by the National Association of Women Business Owners, the Carolyn M. Sparks Founders Award from the Nevada International Women’s Forum and 2012 Women in Transportation from Metro Magazine for her bold vision and leadership.
THANK YOU TO OUR SPONSOR
# REGIONAL TRANSPORTATION COMMISSION OF SOUTHERN NEVADA

## AGENDA ITEM

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<thead>
<tr>
<th>Metropolitan Planning Organization</th>
<th>Transit</th>
<th>Administration and Finance</th>
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<tr>
<th><strong>SUBJECT:</strong></th>
<th>SOUTHERN NEVADA STRONG ACCOMPLISHMENTS REPORT</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th><strong>PETITIONER:</strong></th>
<th>TINA QUIGLEY, GENERAL MANAGER</th>
</tr>
</thead>
<tbody>
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<td></td>
<td>REGIONAL TRANSPORTATION COMMISSION OF SOUTHERN NEVADA</td>
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<tr>
<th><strong>RECOMMENDATION BY PETITIONER:</strong></th>
<th>THAT THE SOUTHERN NEVADA STRONG STEERING COMMITTEE RECEIVE AN UPDATE ON THE PROGRESS OF IMPLEMENTATION EffORTS IN 2017</th>
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<th><strong>GOAL:</strong></th>
<th>SUPPORT REGIONAL PLANNING EFFORTS TO IMPROVE ECONOMIC VITALITY AND EDUCATION AND INVEST IN COMPLETE COMMUNITIES</th>
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## FISCAL IMPACT:

None

## BACKGROUND:

Southern Nevada Strong (SNS) Staff has drafted a report highlighting accomplishments of calendar year 2017. The report highlights work conducted by the Implementation Office to: coordinate and convene; support and inform; research and report; strengthen organizational capacity; and enhance community engagement.

Staff will present the report.

Respectfully submitted,

RAYMOND HESS  
Director of Planning Services

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<table>
<thead>
<tr>
<th>SNS</th>
<th>Item #5</th>
<th>February 13, 2018</th>
</tr>
</thead>
<tbody>
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<td>Non-Consent</td>
</tr>
</tbody>
</table>
REGIONAL TRANSPORTATION COMMISSION
OF
SOUTHERN NEVADA

AGENDA ITEM

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<tr>
<th>Metropolitan Planning Organization</th>
<th>Transit</th>
<th>Administration and Finance</th>
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**SUBJECT:** SOUTHERN NEVADA STRONG 2018 PRIORITIES

**PETITIONER:** TINA QUIGLEY, GENERAL MANAGER
REGIONAL TRANSPORTATION COMMISSION OF SOUTHERN NEVADA

**RECOMMENDATION BY PETITIONER:**
THAT THE SOUTHERN NEVADA STRONG STEERING COMMITTEE RECEIVE AN UPDATE ON POSSIBLE 2018 PRIORITIES FOR THE IMPLEMENTATION OFFICE AND DISCUSS (FOR POSSIBLE ACTION)

**GOAL:** SUPPORT REGIONAL PLANNING EFFORTS TO IMPROVE ECONOMIC VITALITY AND EDUCATION AND INVEST IN COMPLETE COMMUNITIES

**FISCAL IMPACT:**
None

**BACKGROUND:**
The Southern Nevada Strong (SNS) Implementation Office has begun planning for 2018. Five primary priorities have been identified for the team’s work: Advance Transit Oriented Development; Explore Housing Needs; Increase Coordination of Partners to Access New Funding; Encourage Participation in the Public Process; and Track Progress of the Regional Plan. The identification of these priorities originates from work begun in the past as well as input from regional partners about upcoming needs.

The summary of 2018 priorities is included in the backup. Staff will present these priorities and seek direction from the Southern Nevada Strong Steering Committee.

Respectfully submitted,

RAYMOND HESS
Director of Planning Services

SNS Item #6
February 13, 2018
Non-Consent
The Southern Nevada Strong (SNS) Implementation Office serves as the administrator of the Southern Nevada Strong Regional Plan. The following goals and strategies were identified as office priorities for 2018.

**ADVANCE TRANSIT-ORIENTED DEVELOPMENT (TOD)**
The SNS Implementation Office will convene and empower leaders to plan toward transit-oriented development that includes higher density, higher-capacity transit, and more walkable communities. In coordination with the RTC’s On Board Master Transit Plan, SNS staff will support a TOD Symposium with subject matter experts to educate community leaders and local planners and developers. The SNS Implementation Office will continue to facilitate peer exchanges with communities that have successfully implemented TOD and share best practices from around the country.

Expected accomplishments for the year: Support the TOD Symposium; draft a TOD implementation policy for future development in partnership with the Regional Transportation Commission.

**EXPLORE HOUSING NEEDS**
The SNS Regional Plan focuses on increasing housing options and choices as a means to create economic and social opportunities for residents. SNS Implementation Office has begun to research current opportunities and challenges within the housing sector related to infill development specifically where the potential of future high-capacity transit is high. In 2018, SNS staff will continue to participate in local discussions around affordable housing and workforce housing to determine where education, facilitation or convening may be part of a solution and a role that the office can take.

Expected accomplishments for the year: Attend all Legislative Interim Committee on Housing meetings to understand state-wide issues; develop new partnerships in the housing sector.

**INCREASE COORDINATION OF PARTNERS TO ACCESS NEW FUNDING**
The SNS Implementation Office will identify community-wide strategies to increase revenue for implementation activities. Working with the State Office of Grant Procurement and Management, the SNS Implementation Office hopes to widen the prospect of Southern Nevada receiving grant awards that advance the implementation of the regional plan. Late in 2016, SNS began hosting a series of work sessions with grant professions from a dozen of the region’s largest nonprofits to identify opportunities for Southern Nevada to increase its federal funding. The work sessions culminated in early 2017 with the development of a Strategic Framework, released in May, to guide the approach nonprofits take with federal grants and align stakeholders across the region for shared success.

To build on recent progress that has been made, SNS and its community partners identified activities and efforts to support and implement the Strategic Framework in the coming year, including:

- Offering professional development and capacity-building workshops to improve the technical skillset of grant professionals
- Hosting community events with national experts that bring key stakeholders together to address barriers to the region increasing its federal grant competitiveness
- Convoking federal, state, and local government grant administrators to learn about federal priorities related to grant funding, and increase their coordination and collaboration
- Elevating the importance of federal grants among key groups to increase regional stakeholder alignment through targeted outreach and education

Expected accomplishments for the year: Host four workshops for technical assistance and education; publicly present framework and 2018 program to at least four audiences; and host at least one community-wide discussion on an SNS priority and how public funding can address a solution.
ENCOURAGE PARTICIPATION IN THE PUBLIC PROCESS
In 2017, The SNS Implementation Office developed a community data map, which is an online platform for all regional partners and SNS stakeholders to search census data in order to find populations to engage or understand the residents in a given location. Both of these uses can inform public engagement efforts for public service, planning efforts, and program development. In 2018, this map will become one element of a larger community engagement toolkit developed by SNS staff and a stakeholder workgroup. Rooted in best practices developed by leading community development organizations, the toolkit will include resources that set the standard for engaging residents across the valley.

Expected accomplishments for the year: Complete the Community Engagement Toolkit; Identify one public planning project to apply the community engagement toolkit.

TRACK PROGRESS OF THE REGIONAL PLAN
The SNS Implementation Office will continue to update existing performance metrics annually and monitor the progress of the implementation of the regional plan. In 2018, SNS Implementation Office will also identify missing data that can be identified through collaborative analysis with regional partners and external stakeholder.

Expected accomplishments for the year: Launch online data analysis platform; Publish links to other community dashboards on the SNS website.
REGIONAL TRANSPORTATION COMMISSION
OF
SOUTHERN NEVADA

AGENDA ITEM

Metropolitan Planning Organization [X] Transit [ ] Administration and Finance [ ]

**SUBJECT:** SOUTHERN NEVADA STRONG REGIONAL UPDATES

**PETITIONER:** TINA QUIGLEY, GENERAL MANAGER
REGIONAL TRANSPORTATION COMMISSION OF SOUTHERN NEVADA

**RECOMMENDATION BY PETITIONER:**
THAT THE SOUTHERN NEVADA STRONG STEERING COMMITTEE RECEIVE REGIONAL UPDATES

**GOAL:** SUPPORT REGIONAL PLANNING EFFORTS TO IMPROVE ECONOMIC VITALITY AND EDUCATION AND INVEST IN COMPLETE COMMUNITIES

**FISCAL IMPACT:**
None

**BACKGROUND:**
Collaboration and coordination is critical to the success of Southern Nevada Strong. Since the Southern Nevada Strong Steering Committee represents a broad spectrum of interests, it would be beneficial for Steering Committee members to share information and updates related to implementation of the Regional Plan.

While no action may be taken on the subjects discussed, this item provides opportunity for the exchange of information.

Respectfully submitted,

RAYMOND HESS
Director of Planning Services

SNS Item #7
February 13, 2018
Non-Consent
REGIONAL TRANSPORTATION COMMISSION OF SOUTHERN NEVADA

AGENDA ITEM

SUBJECT: SOUTHERN NEVADA STRONG STEERING COMMITTEE AGENDA ITEMS

PETITIONER: TINA QUIGLEY, GENERAL MANAGER
REGIONAL TRANSPORTATION COMMISSION OF SOUTHERN NEVADA

RECOMMENDATION BY PETITIONER:
THAT THE SOUTHERN NEVADA STRONG STEERING COMMITTEE DISCUSS FUTURE AGENDA ITEMS (FOR POSSIBLE ACTION)

GOAL: SUPPORT REGIONAL PLANNING EFFORTS TO IMPROVE ECONOMIC VITALITY AND EDUCATION AND INVEST IN COMPLETE COMMUNITIES

FISCAL IMPACT:
None by this action

BACKGROUND:
The Regional Transportation Commission of Southern Nevada (RTC), as core administrator of the Southern Nevada Strong (SNS) initiative, seeks guidance from the SNS Steering Committee (Committee) on future agenda items. Staff desires to keep meetings of the Committee engaging and informational and would like direction on future agenda items which would further advance the implementation of the Regional Plan.

Respectfully submitted,

RAYMOND HESS
Director of Planning Services

SNS Item #8
February 13, 2018

Non-Consent
REGIONAL TRANSPORTATION COMMISSION
OF
SOUTHERN NEVADA

AGENDA ITEM

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<tr>
<th>Metropolitan Planning Organization</th>
<th>Transit</th>
<th>Administration and Finance</th>
</tr>
</thead>
<tbody>
<tr>
<td>SUBJECT: CITIZENS PARTICIPATION</td>
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<tr>
<td>PETITIONER: TINA QUIGLEY, GENERAL MANAGER</td>
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<td>REGIONAL TRANSPORTATION COMMISSION OF SOUTHERN NEVADA</td>
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<td>RECOMMENDATION BY PETITIONER:</td>
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<tr>
<td>THAT THE SOUTHERN NEVADA STRONG STEERING COMMITTEE CONDUCT A COMMENT PERIOD FOR CITIZENS PARTICIPATION</td>
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<td>GOAL: SUPPORT REGIONAL PLANNING EFFORTS TO IMPROVE ECONOMIC VITALITY AND EDUCATION AND INVEST IN COMPLETE COMMUNITIES</td>
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FISCAL IMPACT:

None

BACKGROUND:

In accordance with State of Nevada Open Meeting Law, the Regional Transportation Commission of Southern Nevada (RTC) Southern Nevada Strong Steering Committee (Committee) shall invite interested persons to make comments. For the initial Citizens Participation, the public should address items on the current agenda. For the final Citizens Participation, interested persons may make comments on matters within the Committee’s jurisdiction, but not necessarily on the current agenda.

No action can be taken on any matter discussed under this item, although the Committee can direct that it be placed on a future agenda.

Respectfully submitted,

RAYMOND HESS
Director of Planning Services

SNS Item #9
February 13, 2018
Non-Consent